

**From:** Wholley, David (FNIH) [T]  
**Sent:** Tue, 4 Jul 2017 21:53:31 -0400  
**To:** Lowy, Douglas (NIH/NCI) [E]; Collins, Francis (NIH/OD) [E]; Tabak, Lawrence (NIH/OD) [E]; Burklow, John (NIH/OD) [E]; Baker, Rebecca (NIH/OD) [E]; Wolinetz, Carrie (NIH/OD) [E]; Doroshow, James (NIH/NCI) [E]  
**Subject:** Re: Companies and PACT

Great! And air conditioned as well!  
Sent from my BlackBerry 10 smartphone.

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**From:** Lowy, Douglas (NIH/NCI) [E]  
**Sent:** Tuesday, July 4, 2017 10:25 AM  
**To:** Collins, Francis (NIH/OD) [E]; Wholley, David (FNIH) [T]; Tabak, Lawrence (NIH/OD) [E]; Burklow, John (NIH/OD) [E]; Baker, Rebecca (NIH/OD) [E]; Wolinetz, Carrie (NIH/OD) [E]; Doroshow, James (NIH/NCI) [E]  
**Subject:** Re: Companies and PACT

A real step forward, and you won't need to use sunscreen! Doug

---

**From:** "Collins, Francis (NIH/OD) [E]" (b) (6)  
**Date:** Tuesday, July 4, 2017 at 10:22 AM  
**To:** "Wholley, David (FNIH) [T]" <[dwholley@fnih.org](mailto:dwholley@fnih.org)>, "Tabak, Lawrence (NIH/OD) [E]" (b) (6), "Burklow, John (NIH/OD) [E]" (b) (6), "Baker, Rebecca (NIH/OD) [E]" (b) (6), "Wolinetz, Carrie (NIH/OD) [E]" (b) (6), "Lowy, Douglas" (b) (6), "Doroshow, James (NIH/NCI) [E]" (b) (6)>  
**Subject:** FW: Companies and PACT  
It's not the Rose Garden, but it's not bad. Now we need to line up those companies!!!

FC

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**From:** Cordish, Reed S. EOP/WHO (b) (6)  
**Sent:** Tuesday, July 04, 2017 8:01 AM  
**To:** Collins, Francis (NIH/OD) [E] (b) (6)  
**Subject:** Re: Companies and PACT

Thanks Francis, very helpful. Ivanka is excited for the event and we are working to finalize a date for late July. We envision an hour-long meeting in the Roosevelt Room followed by an Oval Office announcement.

Happy 4'th!

Sent from my iPad

On Jul 1, 2017, at 11:59 AM, Collins, Francis (NIH/OD) [E] (b) (6) wrote:

Hi Reed,

It was very encouraging to speak with you yesterday and learn of the “tentative green light” for an announcement of the Partnership for Accelerating Cancer Therapies at the White House in the second part of July.

(b) (4)



I believe that the announcement of a July White House event would lead many of the companies in the “considering” category to make a decision. Not all will say yes, but I believe many will.

Let me know what else I can do to help move this forward.

Francis

<PACT summary NIH 6-28-2017.docx>

**From:** Wholley, David (FNIH) [T]  
**Sent:** Thu, 26 Oct 2017 19:12:26 +0000  
**To:** Hardesty, Rebecca (NIH/OD) [C]; Hallett, Adrienne (NIH/OD) [E]; McGarey, Barbara (NIH/OD) [E]; Collins, Francis (NIH/OD) [E]; Baker, Rebecca (NIH/OD) [E]; Tabak, Lawrence (NIH/OD) [E]; Shapiro, Neil (NIH/OD) [E]; Burklow, John (NIH/OD) [E]; Volkow, Nora (NIH/NIDA) [E]; Koroshetz, Walter (NIH/NINDS) [E]; Stein, Jack (NIH/NIDA) [E]; Porter, Linda (NIH/NINDS) [E]; Johnson, Alfred (NIH/OD) [E]; Godin, Jacquelyn (NIH/OD) [E]  
**Cc:** Burrus-Shaw, Cyndi (NIH/OD) [E]; Casselle, Julia (NIH/OD) [C]; Harris, Melissa (NIH/OD) [E]; Schulke, Hilda (NIH/NIDA) [E]; Walker, Paula (NIH/NINDS) [E]  
**Subject:** RE: OMB meeting for Monday!

I will not be able to be on the call as will be on a plane on the way to family event.

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**From:** Hardesty, Rebecca (NIH/OD) [C]  
**Sent:** Thursday, October 26, 2017 2:24 PM  
**To:** Hallett, Adrienne (NIH/OD) [E] (b) (6)v>; McGarey, Barbara (NIH/OD) [E] (b) (6); Collins, Francis (NIH/OD) [E] (b) (6); Baker, Rebecca (NIH/OD) [E] (b) (6); Tabak, Lawrence (NIH/OD) [E] (b) (6); Shapiro, Neil (NIH/OD) [E] (b) (6); Burklow, John (NIH/OD) [E] (b) (6); Volkow, Nora (NIH/NIDA) [E] (b) (6); Koroshetz, Walter (NIH/NINDS) [E] (b) (6)>; Stein, Jack (NIH/NIDA) [E] (b) (6)>; Porter, Linda (NIH/NINDS) [E] (b) (6); Johnson, Alfred (NIH/OD) [E] (b) (6)>; Wholley, David (FNIH) [T] <dwholley@fnih.org>; Godin, Jacquelyn (NIH/OD) [E] (b) (6)>  
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**Subject:** RE: OMB meeting for Monday!  
**Importance:** High

Hi Everyone,

The meeting is confirmed for 4:30PM today in Building [REDACTED], room [REDACTED]. For those unable to join in person please use the dial-in information below.

Dial-in: (b) (6)

Participant Code: (b) (6)

Materials will be sent out closer to the start time.

Thank you,

Rebecca

**From:** Wolinetz, Carrie (NIH/OD) [E]  
**Sent:** Thursday, October 26, 2017 1:10 PM  
**To:** Hallett, Adrienne (NIH/OD) [E] (b) (6); McGarey, Barbara (NIH/OD) [E] (b) (6); Baker, Rebecca (NIH/OD) (b) (6); Collins, Francis (NIH/OD) [E] (b) (6); Tabak, Lawrence (NIH/OD) [E] (b) (6); Burklow, John (NIH/OD) [E] (b) (6); Volkow, Nora (NIH/NIDA) [E] (b) (6); Koroshetz, Walter (NIH/NINDS) [E] (b) (6); Stein, Jack (NIH/NIDA) [E] (b) (6); Porter, Linda (NIH/NINDS) [E] (b) (6); Johnson, Alfred (NIH/OD) [E] (b) (6); Wholley, David (FNIH) [T] <[dwholley@fnih.org](mailto:dwholley@fnih.org)>; Hardesty, Rebecca (NIH/OD) [C] (b) (6); Godin, Jacquelyn (NIH/OD) [E] (b) (6)  
**Subject:** Re: OMB meeting for Monday!

I've asked Rebecca to see if we can pull together a quick meeting/call this afternoon.

Francis, given your commitment this afternoon, we will leave you out of it for now but will return to you shortly with some ideas to noodle upon. Cheers, Carrie

Carrie D. Wolinetz, Ph.D.  
Acting Chief of Staff and  
Associate Director for Science Policy  
Office of the Director  
National Institutes of Health  
(b) (6)

----- Original message -----

From: "Hallett, Adrienne (NIH/OD) [E]" (b) (6)  
Date: 10/26/17 1:06 PM (GMT-05:00)  
To: "McGarey, Barbara (NIH/OD) [E]" (b) (6), "Collins, Francis (NIH/OD) [E]" (b) (6); "Baker, Rebecca (NIH/OD) [E]" (b) (6); "Tabak, Lawrence (NIH/OD) [E]" (b) (6), "Wolinetz, Carrie (NIH/OD) [E]" (b) (6); "Shapiro, Neil (NIH/OD) [E]" (b) (6), "Burklow, John (NIH/OD) [E]" (b) (6), "Volkow, Nora (NIH/NIDA) [E]" (b) (6); "Koroshetz, Walter (NIH/NINDS) [E]" (b) (6); "Stein, Jack (NIH/NIDA) [E]" (b) (6); "Porter, Linda (NIH/NINDS) [E]" (b) (6); "Johnson, Alfred (NIH/OD) [E]" (b) (6); "Wholley, David (FNIH) [T]" <[dwholley@fnih.org](mailto:dwholley@fnih.org)>  
Subject: RE: OMB meeting for Monday!

I'm around too.

Just for Barb:

**From:** McGarey, Barbara (NIH/OD) [E]  
**Sent:** Thursday, October 26, 2017 1:01 PM  
**To:** Collins, Francis (NIH/OD) [E] (b) (6); Baker, Rebecca (NIH/OD) [E] (b) (6); Tabak, Lawrence (NIH/OD) [E] <(b) (6)>; Wolinetz, Carrie (NIH/OD) [E] (b) (6); Hallett, Adrienne (NIH/OD) [E] (b) (6); Burklow, John (NIH/OD) [E] <(b) (6)>; Shapiro, Neil (NIH/OD) [E] (b) (6); Volkow, Nora (NIH/NIDA) [E] (b) (6); Koroshetz, Walter (NIH/NINDS) [E] (b) (6); Stein, Jack (NIH/NIDA) [E] (b) (6); Porter, Linda (NIH/NINDS) [E] (b) (6); Johnson, Alfred (NIH/OD) [E] (b) (6); Wholley, David (FNIH) [T] <[dwholley@fnih.org](mailto:dwholley@fnih.org)>  
**Subject:** RE: OMB meeting for Monday!

Yes – (b) (5)  
(b) (5) I'm around if there is a huddle.

Barb

Barbara M. McGarey, JD  
Deputy Associate General Counsel  
Office of the General Counsel  
Public Health Division, NIH Branch  
31 Center Drive, Rm (b) (6)  
Bethesda, MD 20892-2111  
(b) (6) (p)  
(301) 402-1034 (f)  
(b) (6)

**From:** Collins, Francis (NIH/OD) [E]  
**Sent:** Thursday, October 26, 2017 12:28 PM  
**To:** Baker, Rebecca (NIH/OD) [E] (b) (6); Tabak, Lawrence (NIH/OD) [E] (b) (6); Wolinetz, Carrie (NIH/OD) [E] (b) (6); Hallett, Adrienne (NIH/OD) [E] (b) (6); Burklow, John (NIH/OD) [E] (b) (6); Volkow, Nora (NIH/NIDA) [E] (b) (6); Koroshetz, Walter (NIH/NINDS) [E] <(b) (6)>; Stein, Jack (NIH/NIDA) [E] (b) (6); Porter, Linda (NIH/NINDS) [E] (b) (6); Johnson, Alfred (NIH/OD) [E] (b) (6); Wholley, David (FNIH) [T] <[dwholley@fnih.org](mailto:dwholley@fnih.org)>; McGarey, Barbara (NIH/OD) [E] (b) (6)  
**Subject:** OMB meeting for Monday!

Hi All,

Just saw this meeting has been scheduled for 11 am Monday 10/30. We need to provide pre-read by tomorrow. That will need to include a description of the research needs for opioids and pain (pretty much what we've been saying all along, but did we ever get feedback from ASFR?) And then there needs to be an articulation of how the [REDACTED] (b) (5) challenge would work. [REDACTED] (b) (5)  
[REDACTED] (b) (5)

Thoughts? Please share ASAP. Rebecca, can you start a draft?  
FC

Sent from my iPhone

Begin forwarded message:

**From:** "Collins, Francis (NIH/OD) [E]" [REDACTED] (b) (6)  
**Date:** October 25, 2017 at 7:30:03 PM EDT  
**To:** "Grogan, Joseph J. EOP/OMB" [REDACTED] (b) (6), "Mulvaney, Mick M. EOP/OMB" <[REDACTED] (b) (6)> [REDACTED] (b) (6); "Cordish, Reed S. EOP/WHO" [REDACTED] (b) (6)  
**Cc:** "Georges, Liza B. EOP/WHO" [REDACTED] (b) (6)  
**Subject: RE:**

Of course. On it.

Francis

-----Original Message-----

From: Grogan, Joseph J. EOP/OMB [REDACTED] (b) (6)  
Sent: Wednesday, October 25, 2017 5:37 PM  
To: Mulvaney, Mick M. EOP/OMB [REDACTED] (b) (6); Cordish, Reed S. EOP/WHO [REDACTED] (b) (6); Collins, Francis (NIH/OD) [E] [REDACTED] (b) (6)  
Cc: Georges, Liza B. EOP/WHO [REDACTED] (b) (6)  
Subject: RE:

Yes. And Dr. Collins, if you have any paper on it -- even if rough -- that would be helpful to prepare. Thank you, Joe

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From: Mulvaney, Mick M. EOP/OMB  
Sent: Wednesday, October 25, 2017 5:29 PM  
To: Cordish, Reed S. EOP/WHO [REDACTED] (b) (6); Collins, Francis (NIH/OD) [E] [REDACTED] (b) (6)>  
Cc: Grogan, Joseph J. EOP/OMB [REDACTED] (b) (6); Georges, Liza B. EOP/WHO [REDACTED] (b) (6)  
Subject: RE:

Count me in. Just let me know when.

-----Original Message-----

From: Cordish, Reed S. EOP/WHO [REDACTED] (b) (6)  
Sent: Wednesday, October 25, 2017 4:39 PM  
To: Mulvaney, Mick M. EOP/OMB [REDACTED] (b) (6); Collins, Francis  
(NIH/OD) [E] [REDACTED] (b) (6)  
Cc: Grogan, Joseph J. EOP/OMB [REDACTED] (b) (6); Georges, Liza B.  
EOP/WHO [REDACTED] (b) (6)>  
Subject:

Now that we are passed the pressure of planning for tomorrow I thought it would make sense to meet and discuss plan of action on opioids. Director Collins has an interesting [REDACTED] (b) (5) idea that may resonate well with Administration positioning.

Reed S. Cordish  
Assistant to the President  
White House Office of American Innovation  
[REDACTED] (b) (6)(Direct) [REDACTED] (b) (6)

**From:** Wholley, David (FNIH) [T]  
**Sent:** Thu, 26 Oct 2017 19:21:32 +0000  
**To:** Hardesty, Rebecca (NIH/OD) [C]; Hallett, Adrienne (NIH/OD) [E]; McGarey, Barbara (NIH/OD) [E]; Collins, Francis (NIH/OD) [E]; Baker, Rebecca (NIH/OD) [E]; Tabak, Lawrence (NIH/OD) [E]; Shapiro, Neil (NIH/OD) [E]; Burklow, John (NIH/OD) [E]; Volkow, Nora (NIH/NIDA) [E]; Koroshetz, Walter (NIH/NINDS) [E]; Stein, Jack (NIH/NIDA) [E]; Porter, Linda (NIH/NINDS) [E]; Johnson, Alfred (NIH/OD) [E]; Godin, Jacquelyn (NIH/OD) [E]  
**Cc:** Burrus-Shaw, Cyndi (NIH/OD) [E]; Casselle, Julia (NIH/OD) [C]; Harris, Melissa (NIH/OD) [E]; Schulke, Hilda (NIH/NIDA) [E]; Walker, Paula (NIH/NINDS) [E]  
**Subject:** Re: OMB meeting for Monday!

Just a reminder that whatever is decided regarding FNIH's role will have to through approval process with our Board of course.

Sent from my BlackBerry 10 smartphone.

---

**From:** Wholley, David (FNIH) [T]  
**Sent:** Thursday, October 26, 2017 3:12 PM  
**To:** Hardesty, Rebecca (NIH/OD) [C]; Hallett, Adrienne (NIH/OD) [E]; McGarey, Barbara (NIH/OD) [E]; Collins, Francis (NIH/OD) [E]; Baker, Rebecca (NIH/OD) [E]; Tabak, Lawrence (NIH/OD) [E]; Shapiro, Neil (NIH/OD) [E]; Burklow, John (NIH/OD) [E]; Volkow, Nora (NIH/NIDA) [E]; Koroshetz, Walter (NIH/NINDS) [E]; Stein, Jack (NIH/NIDA) [E]; Porter, Linda (NIH/NINDS) [E]; Johnson, Alfred (NIH/OD) [E]; Godin, Jacquelyn (NIH/OD) [E]  
**Cc:** Burrus-Shaw, Cyndi (NIH/OD) [E]; Casselle, Julia (NIH/OD) [C]; Harris, Melissa (NIH/OD) [E]; Schulke, Hilda (NIH/NIDA) [E]; Walker, Paula (NIH/NINDS) [E]  
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Participant [REDACTED] (b) (6)

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Thank you,

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[E] [REDACTED] (b) (6); Tabak, Lawrence (NIH/OD) [E] [REDACTED] (b) (6); Shapiro, Neil  
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Acting Chief of Staff and  
Associate Director for Science Policy  
Office of the Director  
National Institutes of Health  
[REDACTED] (b) (6)

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(b) (6), "Shapiro, Neil (NIH/OD) [E]" (b) (6), "Burklow,  
John (NIH/OD) [E]" <(b) (6), "Volkow, Nora (NIH/NIDA) [E]"  
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Linda (NIH/NINDS) [E] (b) (6)>, "Wholley, David (FNIH) [T]" <[dwholley@fnih.org](mailto:dwholley@fnih.org)>  
Subject: RE: OMB meeting for Monday!

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(b) (5)

(b) (5)

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(NIH/OD) [E] (b) (6)>; Shapiro, Neil (NIH/OD) [E] <(b) (6)>; Hallett,  
Adrienne (NIH/OD) [E] (b) (6)>; Burklow, John (NIH/OD) [E] (b) (6);  
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Wholley, David (FNIH) [T] <[dwholley@fnih.org](mailto:dwholley@fnih.org)>  
**Subject:** RE: OMB meeting for Monday!

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Barbara M. McGarey, JD  
Deputy Associate General Counsel  
Office of the General Counsel  
Public Health Division, NIH Branch  
31 Center Drive, Rm 2B-50  
Bethesda, MD 20892-2111  
(b) (6) (p)  
(301) 402-1034 (f)  
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**Cc:** "Georges, Liza B. EOP/WHO" (b) (6)  
**Subject:** RE:

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[E] <[REDACTED] (b) (6)>  
Cc: Grogan, Joseph J. EOP/OMB [REDACTED] (b) (6); Georges, Liza B.  
EOP/WHO [REDACTED] (b) (6)  
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To: Mulvaney, Mick M. EOP/OMB [REDACTED] (b) (6); Collins, Francis  
(NIH/OD) [E] <[REDACTED] (b) (6)>  
Cc: Grogan, Joseph J. EOP/OMB [REDACTED] (b) (6); Georges, Liza B.  
EOP/WHO [REDACTED] (b) (6)  
Subject:

Now that we are passed the pressure of planning for tomorrow I thought it would make sense to meet and discuss plan of action on opioids. Director Collins has an interesting [REDACTED] (b) (5) idea that may resonate well with Administration positioning.

Reed S. Cordish  
Assistant to the President  
White House Office of American Innovation  
[REDACTED] (b) (6)(Direct)  
[REDACTED] (b) (6)

**From:** Wholley, David (FNIH) [T]  
**Sent:** Tue, 11 Jul 2017 09:24:47 -0400  
**To:** Lowy, Douglas (NIH/NCI) [E];Collins, Francis (NIH/OD) [E];Doroshow, James (NIH/NCI) [E]  
**Cc:** Tabak, Lawrence (NIH/OD) [E];Schwetz, Tara (NIH/OD) [E];Baker, Rebecca (NIH/OD) [E];Wolinetz, Carrie (NIH/OD) [E];Burklow, John (NIH/OD) [E]  
**Subject:** Re: PACT EVENT

(6)(4)

Sent from my BlackBerry 10 smartphone.

Original Message

From: Lowy, Douglas (NIH/NCI) [E]  
Sent: Tuesday, July 11, 2017 9:06 AM  
To: Collins, Francis (NIH/OD) [E]; Wholley, David (FNIH) [T]; Doroshow, James (NIH/NCI) [E]  
Cc: Tabak, Lawrence (NIH/OD) [E]; Schwetz, Tara (NIH/OD) [E]; Baker, Rebecca (NIH/OD) [E]; Wolinetz, Carrie (NIH/OD) [E]; Burklow, John (NIH/OD) [E]  
Subject: Re: PACT EVENT

If the event were postponed until September, it's more likely that Ned would be on board at NCI. It could be beneficial for him and for NCI if he were to participate in the WH event, with the President, soon after being sworn in. Doug

On 7/11/17, 8:35 AM, "Lowy, Douglas (NIH/NCI) [E]" (b) (6) wrote:

>Hi Francis,  
>  
>It depends how important it is to you for the President to be there and to have the event in August. If it's important for the President to be there, I suggest accepting the September time-frame.  
>  
>Doug  
>  
>  
>  
>

>On 7/11/17, 8:20 AM, "Collins, Francis (NIH/OD) [E]" (b) (6) wrote:

>>See below -- a possible six weeks delay in the WH event. Pros and cons?

>>  
>>Francis  
>>

>>>Original Message-----

>>From: Cordish, Reed S. EOP/WHO (b) (6)  
>>Sent: Tuesday, July 11, 2017 8:12 AM  
>>To: Collins, Francis (NIH/OD) [E] (b) (6); Tabak, Lawrence (NIH/OD) [E]  
>>(b) (6); imt@who.eop.gov; Radford, Julie T. EOP/WHO (b) (6)  
>>Subject: PACT EVENT  
>>  
>>Dr. Collins, I attended the Presidents scheduling meeting yesterday and we are trying to fit many public events

into a short window. Our request is if we officially lock down a date for September (which can be announced publically by NIH as early as desired). Our hope is that can work for NIH but if that delay presents significant problems please let us know.

>>

>>Reed S. Cordish

>>Assistant to the President

>>White House Office of American Innovation

>> (b) (6) (Direct)

> (b) (6)

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